

Minister of International Trade and
Minister for the Asia-Pacific Gateway



Ministre du Commerce international et
ministre de la porte d'entrée de l'Asie-Pacifique

Ottawa, Canada K1A 0G2

SEP 08 2011

Ms. Sara Anghel
Executive Director/Vice President,
Government Relations
NMMA Canada
Unit 8, 14 McEwan Drive West
Bolton ON L7E 1H1

Dear Ms. Anghel:

Thank you for your letter of May 25, 2011, congratulating me on my re-election to Parliament and appointment as Minister of International Trade. It is an honour to be named to this portfolio and I feel privileged to be entrusted with such responsibilities. I regret the delay in replying to you.

Your letter also conveyed your interest in discussing with my office Canada's recreational boating industry and the key issues of importance to the members of NMMA Canada. In this regard, I suggest that you contact Ms. Louise Girouard, my Director of Policy and Stakeholder Relations, at 613-992-7332 or Louise.Girouard@international.gc.ca. I have shared a copy of your letter with her and she looks forward to meeting with you to better understand the international trade issues of importance to your industry.

Thank you again for writing. Your kind words are much appreciated.

Sincerely,

A handwritten signature in black ink, appearing to be "Ed Fast", written in a cursive style.

The Honourable Ed Fast, P.C., M.P.

Canada

Minister of State
Small Business and Tourism



Ministre d'État
Petite Entreprise et Tourisme

Ottawa, Canada K1A 0H5

13 JUL 2011

Ms. Sara Anghel
Executive Director and
Vice-President, Government Relations
National Marine Manufacturers Association Canada
14 McEwan Drive West, Unit 8
Bolton, Ontario L7E 1H1

Dear Ms. Anghel:

Thank you for your letter of May 25, 2011, offering your congratulations on my appointment as Minister of State (Small Business and Tourism).

I understand the importance of the National Marine Manufacturers Association's work, and I appreciate the contribution that your members make to the Canadian economy. Particularly, I would like to acknowledge your organization's efforts to support the interests of the marine industry and the users of marine products, including many tourism and other small businesses.

I appreciated receiving your offer to meet to discuss issues of importance to your members. Please feel free to contact my office to organize a meeting with one of my staff members.

Once again, thank you for writing and please accept my best wishes.

Sincerely,

A handwritten signature in black ink that reads "Maxime Bernier". The signature is written in a cursive, flowing style.

Maxime Bernier

Canada