

Minister of International Trade and  
Minister for the Asia-Pacific Gateway



Ministre du Commerce international et  
ministre de la porte d'entrée de l'Asie-Pacifique

Ottawa, Canada K1A 0G2

SEP 08 2011

Ms. Sara Anghel  
Executive Director/Vice President,  
Government Relations  
NMMA Canada  
Unit 8, 14 McEwan Drive West  
Bolton ON L7E 1H1

Dear Ms. Anghel:

Thank you for your letter of May 25, 2011, congratulating me on my re-election to Parliament and appointment as Minister of International Trade. It is an honour to be named to this portfolio and I feel privileged to be entrusted with such responsibilities. I regret the delay in replying to you.

Your letter also conveyed your interest in discussing with my office Canada's recreational boating industry and the key issues of importance to the members of NMMA Canada. In this regard, I suggest that you contact Ms. Louise Girouard, my Director of Policy and Stakeholder Relations, at 613-992-7332 or [Louise.Girouard@international.gc.ca](mailto:Louise.Girouard@international.gc.ca). I have shared a copy of your letter with her and she looks forward to meeting with you to better understand the international trade issues of importance to your industry.

Thank you again for writing. Your kind words are much appreciated.

Sincerely,

A handwritten signature in black ink, appearing to be 'Ed Fast', written in a cursive style.

The Honourable Ed Fast, P.C., M.P.

Canada

Minister of State  
Small Business and Tourism



Ministre d'État  
Petite Entreprise et Tourisme

Ottawa, Canada K1A 0H5

13 JUL 2011

Ms. Sara Anghel  
Executive Director and  
Vice-President, Government Relations  
National Marine Manufacturers Association Canada  
14 McEwan Drive West, Unit 8  
Bolton, Ontario L7E 1H1

Dear Ms. Anghel:

Thank you for your letter of May 25, 2011, offering your congratulations on my appointment as Minister of State (Small Business and Tourism).

I understand the importance of the National Marine Manufacturers Association's work, and I appreciate the contribution that your members make to the Canadian economy. Particularly, I would like to acknowledge your organization's efforts to support the interests of the marine industry and the users of marine products, including many tourism and other small businesses.

I appreciated receiving your offer to meet to discuss issues of importance to your members. Please feel free to contact my office to organize a meeting with one of my staff members.

Once again, thank you for writing and please accept my best wishes.

Sincerely,

A handwritten signature in black ink that reads "Maxime Bernier". The signature is written in a cursive style with a large initial "M".

Maxime Bernier

Canada

Ministre des Transports,  
de l'Infrastructure et des Collectivités  
et ministre de l'Agence de développement  
économique du Canada pour les régions du Québec



Minister of Transport,  
Infrastructure and Communities  
and Minister of the Economic Development Agency  
of Canada for the Regions of Quebec

Ottawa, Canada K1A 0N5

JUL 28 2011

Ms. Sara Anghel  
Executive Director  
National Marine Manufacturers Association  
8-14 McEwan Drive West  
Bolton ON L7E 1H1

Dear Ms. Anghel:

Thank you for your correspondence of March 22, 2011, in which you provided analytical information concerning the economic footprint of recreational boating and its stakeholders in Canada. Please accept my apology for the delay in replying.

Transport Canada Marine Safety has a leadership role with respect to the development and implementation of policy, legislation, public education and outreach initiatives related to boating safety. It is by establishing and maintaining partnerships with organizations such as the National Marine Manufacturers Association that we are able to achieve our goals.

My office will ensure that departmental officials consider your full input as they move forward. Your organization's expertise on issues surrounding recreational boating has played an important part in moving forward with matters related to the recreational boating community. Transport Canada values your ongoing contribution toward building a better future.

Again, thank you for writing.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Denis Lebel'.

Denis Lebel, P.C., M.P.

Canada

Ministre des Transports,  
de l'Infrastructure et des Collectivités  
et ministre de l'Agence de développement  
économique du Canada pour les régions du Québec



Minister of Transport,  
Infrastructure and Communities  
and Minister of the Economic Development Agency  
of Canada for the Regions of Quebec

Ottawa, Canada K1A 0N5

JUL 29 2011

Ms. Sara Anghel  
Executive Director/Vice President, Government Relations  
National Marine Manufacturers Associations  
8-14 McEwan Drive West Bolton ON L7E 1H1

Dear Ms. Anghel:

Thank you for your correspondence regarding my recent appointment to the role of Minister of Transport, Infrastructure and Communities and Minister of the Economic Development Agency of Canada for the Regions of Quebec.

I appreciate your taking the time to congratulate me on my new position, and I look forward to working with you/your organization on matters of mutual interest.

Again, thank you for writing.

Yours sincerely,

A handwritten signature in black ink, consisting of several overlapping loops and a horizontal line at the bottom.

Denis Lebel, P.C., M.P.

Ministre des Transports,  
de l'Infrastructure et des Collectivités  
et ministre de l'Agence de développement  
économique du Canada pour les régions du Québec



Minister of Transport,  
Infrastructure and Communities  
and Minister of the Economic Development Agency  
of Canada for the Regions of Quebec

Ottawa, Canada K1A 0N5

SEP 27 2011

Ms. Sara Anghel  
Executive Director  
National Marine Manufacturers Association  
8-14 McEwan Drive West  
Bolton ON L7E 1H1

Dear Ms. Anghel:

Thank you for your correspondence of July 19, 2011, in which you expressed the National Marine Manufacturers Association's (NMMA's) support for the Pleasure Craft Licensing Program. Please accept my apologies for the delay in replying.

Transport Canada's Marine Safety directorate has a leadership role with respect to the development and implementation of policy, legislation, public education and outreach initiatives related to boating safety. It is by establishing and maintaining partnerships with organizations such as the NMMA that these goals are achieved.

The Department is currently evaluating options for enhancing program delivery and continues to focus on the program's integrity and efficiency. The NMMA's expertise on matters related to recreational boating play an important role in this work.

Allow me to assure you that Transport Canada officials will consider the NMMA's full input as they move forward. The Office of Boating Safety looks forward to a continued partnership with your organization to build a better future within the recreational boating community.

Again, thank you for writing and for providing me with your comments.

Yours sincerely,

A handwritten signature in black ink, appearing to be 'D. Lebel', written in a cursive style.

Denis Lebel, P.C., M.P.

Canada